

EVALUATION OF FACILITIES PERFORMANCE ON STUDENTS'
SATISFACTION IN NORTHERN NIGERIAN UNIVERSITIES

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I dedicate this dissertation to my late father and my late mother in law may their soul rest in Jannatul Pirdaus amin. To my family who gave me continuous support in this endeavor. To my wife and my children, Abdulrahman, Juwairiya, Mahmood, Usman and Muh'd Muktar whom I am forever grateful for their love, patience, and sacrifice. This dissertation is also dedicated to my mother and my father in law who has instilled in me the importance of education and the determination to pursue my goals. Finally, this dissertation is dedicated to everyone who helped me and offered a constant support and absolute belief in me.



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ABSTRACT

Performance evaluation of academic facilities of HEIs is very critical to educational effectiveness. Presently, there is limited or no research/data in Nigeria to assess how extensively the use of or lack of academic facilities benchmarking practices. The aim of this research was to develop a facilities performance framework for HEIs academic facilities in order to serve as a reference model for policy makers while designing HEIs facilities standard targeted towards improving facilities performance for enhanced student satisfaction. Quantitative research approach using survey design was adopted. Data was collected using closed-ended questionnaires distributed to a sample of 1000 student randomly selected from three universities in the northern Nigeria out of which 735 were considered valid for the analysis. Research questions were answered by testing the proposed research hypothesis which were developed for the research. The descriptive analyses were conducted using the Statistical Package for Social Science Software (SPSS version 23) while the inferential statistics were analyzed using a Partial Least Squares Structural Equation Modelling software (SmartPLS version 3.0). Overall, the result found that facilities performance significantly influenced student satisfaction. The R-square value indicated that performance of the HEIs component facilities explained 63 percent of the variance in students' satisfaction. Furthermore, it was found that 66.7 percent of the performance of HEIs components facilities was explained by the performance of both physical and non-physical facilities that constitutes the HEIs academic facilities. The implication of this results points to the importance of including students' feedback in the facilities management aspect of HEIs. This is for the fact that students' satisfaction was shown to be significantly related to the condition of the university facilities. It is recommended that future research should focus on identifying students satisfaction with academic facilities in the HEIs using experience as a measure of facilities performance to promote the concept of best practices benchmarking for the institutions to established quality facilities in their institutions.

ABSTRAK

Kemudahan akademik membentuk peratusan besar daripada aset institusi pendidikan tinggi. Dengan demikian, tahap prestasi komponen ini penting untuk keberkesanan pendidikan. Pada masa kini, kajian secara intensif tentang bagaimana teknik menilai prestasi yang mengesani pengajaran dan pembelajaran terhad di Nigeria. Tujuan kajian ini adalah untuk menilai bagaimana prestasi fasiliti fizikal dan non fizikal mempengaruhi tahap kepuasan pelajar dengan tujuan untuk membangunkan rangka kerja ke arah memperbaiki keadaan fasiliti universiti untuk meningkatkan tahap kepuasan pelajar. Pendekatan kajian kuantitatif menggunakan instrumen kaji selidik telah digunakan dalam kajian ini. Data dikumpulkan dengan menggunakan soalan kaji selidik berstruktur yang telah diedarkan kepada sampel 1000 pelajar yang dipilih secara rawak daripada tiga (3) universiti di utara Nigeria yang mana 735 di dapati sah untuk dianalisis. Statistik deskriptif dan inferensi telah digunakan untuk menjawab persoalan kajian dan menguji hipotesis yang dirumuskan untuk penyelidikan ini. Analisis deskriptif telah dijalankan menggunakan *Statistical Package for Social Science Software* (SPSS versi 23) manakala statistik inferensi dianalisis menggunakan kuasa dua terkecil *Structural Equation Modeling* perisian separa (SmartPLS versi 3.0). Secara keseluruhannya, Hasil kajian ini mendapati bahawa prestasi fasiliti yang disediakan mempengaruhi tahap kepuasan pelajar secara ketara. Nilai R-square menunjukkan bahawa prestasi komponen fasiliti IPT menjelaskan 63 peratusan daripada varian adalah berada dalam tahap kepuasan pelajar. Manakala 66.7 peratusan daripada prestasi komponen fasiliti IPT telah dijelaskan oleh prestasi kedua-dua fasiliti fizikal dan non fizikal yang merupakan fasiliti akademik di IPT. Implikasi ini menjelaskan bahawa fokus kepada maklum balas pelajar adalah penting dalam aspek pengurusan komponen fasiliti di IPT. Hakikatnya bahawa, pencapaian pelajar mempunyai perkaitan secara signifikan dengan prestasi fasiliti yang disediakan oleh sesebuah universiti.

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LIST OF SYMBOLS AND ABBREVIATION

ABU	Ahmadu Bello University
ATBU	Abubakar Tafawa Balewa University
AVE	Average Variance Extract
BIFM	British International Facility Management
CASBEE	Comprehensive Assessment System for Building Environment Efficiency
CR	Composite Reliability
FM	Facility Management
FME	Federal Ministry of Education
FUT	Federal University of Technology
GBI	Green Building Index
GNP	Growth National Product
HEFCE	Higher Education Funding Council for England
HEFR	Higher Education Participation Rate
HEIs	Higher Education Institutions
IFMA	International Facility Management Association
IQE	Indoor Environmental Quality
ISO	International Standard Organization on Ergonomics of Human System
Interaction	
LEED	Leadership in Energy and Environmental Design
NABERS	National Australian Built Environment Rating System
NHSE	National Health Service of Estate
NPE	National Policy on Education
NUC	National University Commission
PCF	Performance of Component Facilities
PLS-SEM	Partial Least Square-Structural Equation Modelling

PNE	Performance of Non-physical Facilities
POE	Post-Occupancy Evaluation
PPE	Performance of Physical Facilities
PROBE	Post-Occupancy of Building and Their Engineering
RICS	Royal Institution of Chartered Surveyors
SCF	Satisfaction with Component Facilities
SNE	Satisfaction with Non-physical Facilities
SPE	Satisfaction with Physical Facilities
SPSS	Statistical Package for Social Science
VIF	Variance Inflation Factor
XU	User Experience



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CHAPTER 1

INTRODUCTION

1.1 Introduction

Higher education is crucial tool for national development in any given nation of the world. The contribution of higher education in inculcating advanced skills and capabilities is the foundation and beginning of nation building especially in the context of revolving world towards knowledge economies (Akinyemi & Bassey, 2012). The prompt revolution in higher education institutions context motivated by political, economic and socio-cultural factors in eve years of 21th century have raised attention for quality and generated issues to the inherent and self-evident conventional views on guaranteeing quality in higher educational institutions (Delors, 1998; Maassen & Cloete, 2006; Trow, 2007; Deem, Hillyard & Reed, 2007; Duderstadt, 2009; Altbach, Gumport & Berdahl, 2011). Educational infrastructures are the physical properties and facilities that contribute remotely or directly to the teaching and learning process in the educational system. Physical asset and facilities environment give educational institutions their appropriate shape and atmosphere for teaching and learning (Musa & Baharun, 2012).

Increased diversity and heterogeneity in terms of core teaching provision and physical facilities needed, student types, matching programs to labour market needs, dwindling resources, heightened accountability and indirect navigation of higher education have brought a call for more quality (explicit and systematized) assurance systems than was needed in the conventional universities (Leveille, 2006; Reichert,

2009; Tremblay, Lalancette, & Roseveare, 2012). Several nations across the globe have adapted quality assurance systems with the aim of controlling and improving quality of their higher education systems. Quality assurance in higher education were first introduced in a small number of developed countries such as USA and Western Europe in the 1980s and 1990s, and proliferate rapidly to the developed and developing countries over the past two decades (Kanji, Malek & Tambi, 1999; Ferlie, Musselin & Andresani, 2008; Sallis, 2014). International organization such as World Bank, UNESCO, OECD, and international networks such as International Network for Quality Assurance Agencies in Higher Education (INQAAHE) and regional organizations as well as professional associations have played important roles in the introduction and advocating quality assurance in higher education institutions across the world (Hou, 2014).

At the institutions of higher education level, the traditional collegial approaches to quality, deeply rooted in the orthodox university values of professionalism, competence and trust, have paved way more structured and unambiguous quality assurance practices since the 1990s (Evans-Bibby, 2004; Findlow, 2008; Sallis, 2014). The main aim of quality assurance in higher education is to attain, stimulate and increase systems' and institutions' efficiency, effectiveness, cost savings, quality and transparency towards stakeholders interest (Hoecht, 2006). Therefore, facilities performance evaluation fast-tracks the achievement of higher education institutions quality of facilities (Amaratunga & Baldry, 2000). While concern in facilities performance evaluation has increased in recent years, evidence shows that the concept is a far more mainstream activity in the United States of America, some European countries and Australia than it is in Africa (Amaratunga & Baldry, 2000). Little data is available in Africa to assess how extensively the use of the technique has penetrate institutions of higher education, how it affects spaces of teaching facilities and overall institutions of higher education performance (Amaratunga & Baldry, 2000; De Waal, 2007).

1.2 Background to the study

The facilities and physical assets development in institutions of higher education is cost intensive and complex. Therefore to safeguard their quality and maintain it to

acceptable global best practices is very challenging. The facilities and physical assets development in institutions of higher education includes provision of buildings such as lecture hall, classrooms, staff quarters, hostels, workshops, laboratories, ICT centers, libraries, sports facilities and health centers. Quality assurance has now become one of the essential mechanisms of policy instruments and reform for institutions of higher education to adapt in increasing expectations from both external and internal stakeholders all over the world. According to Kahsay (2012), the proliferation of quality assurance and its terms is nowadays general in policy of higher education and discursion that surpass ones imagination on how recent emphasis on the term quality is about. The greatest challenged on institutions of higher education has metamorphosed into inevitability of proving that they are providing quality education and working enormously to improve it (Anderson, 2006).

In African subregions, quality assurance, although is of great concern, is a recent phenomenon. Concern over the quality in various Sub-Saharan African countries comes as a result of growing appreciation of the potentially influential role of institutions of higher education towards growth and development and its prompt increase since the beginning of 21st century (Hanushek & Wößmann, 2007). With recent happenings, several Sub-Saharan African countries have implemented higher education expansion policies, which resulted in a substantial students' enrolment growth (Altbach, Reisberg & Rumbley, 2010) within the current and newly established higher education institutions as well as in variations concerning student socio-cultural and economic characteristics. The need for access to tertiary institutions in many Sub-Saharan countries will rise considerably in recent future as a result of upward changes in demographic and due to substantial access to education at both primary and secondary levels (Altbach, Reisberg & Rumbley, 2010). However, Global Education Digest (2009) reports that the number of students who are looking for higher education has steeply increased over the past 37 years. It grows five-fold from 28.6 million in 1970 to 152.5 million in 2007. This showed an average yearly increase of 4.6 percent. Sub-Saharan Africa has experienced the highest average regional growth rate of student enrolments that have increased by an average of 8.6 percent each year. So far, even with this development, the region still lags behind in terms of total tertiary student enrolments. Currently, the enrolment continue to increase to about 20 times more students than in 1970, with an increase of 3.9 million enrollment (Global Digest, 2009). At present, the major challenge facing many Sub-Saharan African nations is,

on the one hand, of addressing the unmet demand for access through rapid expansion of their higher education and on the other, of improving quality of their education in the context of the prevailing socio-economic, fiscal and political constraints in order to achieve students satisfaction with the institutions.

It is notable that most of the satisfaction studies on higher institution of learning focus on student satisfaction with the universities core functions (Kärnä & Julin, 2015). However, there is vast evidence that physical facilities support teaching and learning in various ways (Uline, Tschannen-moran, & College, 2008; Temple, 2008; Tan & Kek, 2004). Therefore, facilities are among the major factors that determine the achievement of teaching and learning objectives, hence deplorable facilities pose a barrier to the achievement of this set objectives (Price, Matzdorf, Smith & Agahi, 2003). This is verifiable with the report of the Nigerian university commission (NUC 2006), that physical facilities in the universities were in deplorable condition which hinder the performance of staff and students.

Equally, Joseph, Yakhou & Stone (2005) noted that studies on service quality in higher education institutions have concentrated on the input from academic stakeholders only without the input from the students perspective. They believe that traditional approaches leave verdicts on what forms quality of service (e.g. such as determining what is 'most important' to students) solely on administrators or academics. The researchers, consequently, recommend that administrators in HE should pay more attention on appreciating the requirements of their students, who are the specific and primary target spectators. Equally, Douglas, Douglas & Barnes (2006) recommend that the student experience and its enhancement has to be the cardinal principle in supervising HE quality. Roberts (2009) have posited that students perform poorly due to the failure of the institutions to make the environment that is conducive and favourable to their learning and educational needs. The available facilities in most Nigerian Public universities are not sufficient in promoting students learning and performance (Osaikhiuwu, 2014).

Like other Sub-Saharan African countries, concern about quality of higher education in Nigeria is on the rise vis-à-vis the rapid institutional and enrolment expansion (Omogbadegun, 2014). The number of universities has snowballed from 6 prior to 1970 to 129 by 1999/2016, which include federal, state and private universities. The total enrolment capacity of the public universities has grown from 425,000 in 2005/2006 to 520,719 in 2012/2013 (Omogbadegun, 2014). Following this

rapid expansion, the issue of quality has become a point of discussion and major concern among all stakeholders including the government. There is a general concern that the rapid enrolment expansion accompanied by inadequacy of academic facilities; incompatibility of existing capacity and lack of organizational arrangements may result in deterioration of academic standards and quality. Renewal, maintenance and innovation are determinants of the quality of the facilities and physical asset development of the institutions effort that will attract the students, staff and foreign students to the institutions. Aesthetics of the environmental and sanitation gives the beautiful impression that guarantees the tranquility and favorable climate for research teaching and learning activities, healthy and secured lives in the school and its communities. Quality assurance of these facilities right from their planning, to development and utilization will ensure effective realization of set goals and objectives in higher education institutions.

Recent evidence suggests that physical facilities in the universities require radical solutions in dealing with the surge in demand by users (Boyden, 2000). Facilities can be a medium of the interaction between students' and university stakeholders and should therefore not only be maintained but need to be managed in line with the need of evolving university's education. However, there is clear evidence from the review of literature conducted, that there is absence of integrating framework for considering the facilities performance vis-à-vis students' satisfaction and experience with respect to Nigerian higher institutions, particularly Nigerian universities. In view of the above background, this study seeks to measure the performance of facilities in relation to students' experience and satisfaction of Northern Nigerian universities.

1.3 Problem statement

The need for this research arises from the findings of the Federal Ministry of Education on needs assessment result in 2012 of Nigerian universities which discovered academic facilities are in deplorable state.

Student satisfaction and experience substance to higher educational institutions and students. Students are considered of paramount importance to universities this is because their experiences and understanding of the institutions must reflect their

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